## Programme

## Thursday, December 9th

## 16:30-17:30: Registration

## 17:30-18:00: Welcome Address

Peter Buckley, EIBA Chairman Ana Teresa Tavares-Lehmann, EIBA President 2010 José Marques dos Santos, Rector of University of Porto Ana Paula Africano, Vice-Dean of FEP James Zhan, UNCTAD

#### 18:00-19:30: Plenary Session I: World Class Portuguese Companies Share their **Internationalization Strategies**

### Panelists

Ana Teresa Tavares-Lehmann (Chair), EIBA President 2010 Maria João Azeredo, Head of Business Development - ALERT Mário Couto, Member of the Board and CFO - MARTIFER Victor Ribeiro, CEO - AMORIM E IRMÃOS

## 19:30-22:00: Welcome Reception

### Friday, December 10th

### 09:00-10:30: Registration

#### 10:30-12:00: Plenary Session II: The Financial and Economic Crisis and its Challenges for **International Business** (Room: Salão Nobre)

#### Panelists

Daniel Van Den Bulcke (Chair), University of Antwerp Lars Oxelheim, University of Lund Marina Papanastassiou, Copenhagen Business School Karl Sauvant, Columbia University Marjan Svetlicic, University of Ljubljana

12:00-13:00: Special EIBA General Assembly (Statutes) (Room: Salão Nobre)

#### 12:00-13:30: Poster Session I & Conference Lunch (Upper Floor Lobby)

### **Posters Session by Track**

I. IB's Role in Building a Better and Stronger Global Economy Institutional System Development for Outward Foreign Direct Investment in China and Russia (ID 34) Svetla Trifonova Marinova, University of Birmingham John Child, University of Birmingham Marin Alexandrov Marinov, University of Gloucestershire

## Internationalization of companies from former communist countries - OFDI from Central, East and South Europe and CIS countries (ID 181)

Witold Wilinski, Warsaw School of Economics

(FEP Lobby)

(Room: Salão Nobre)

(FEP Lobby)

(FEP Lobby)

## The Impact of Internationalization on Crises Recovering: A preliminary study on the Portuguese banking sector (ID 270)

Francisco Figueira de Lemos, Universidade Católica Portuguesa (Porto) Amjad Hadjikhani, Uppsala University Peter Thilenius, Uppsala University

## Integrated Strategies for the Bottom of the Pyramid (ID 350)

Ravi Sarathy, Northeastern University

### **II. Internationalization Process and International Entrepreneurship**

Entrepreneurial Internationalisation: Effectuation Logic and International Expansion (ID 16)

Peter Zettinig, Turku School of Economics; Birgitta Sandberg, Turku School of Economics

# Small- and Medium Enterprises from Emerging Economies and their Internationalization Paths (ID 37)

Christian Keen, University of Southern Denmark

## The Dynamic Capabilities of Successful International SMES (ID 54)

Francesca Paola de Girolamo, Politecnico di Milano; Lucia Piscitello, Politecnico di Milano

## Measuring Export Readiness Using a Multiple-Item Index (ID 169)

Alvin Tan, Queensland University of Technology Paul Brewer, The University of Queensland Peter Liesch, The University of Queensland

**Do Third Parties Minimise Cultural Misunderstandings in International Business Negotiations? - the case of German and Romanian firms (ID 210)** Claudio de Mattos, The University of Manchester Petra Poljsak, The University of Manchester Julian Cattanei, The University of Manchester

Theories on Born Globals from the West ? Does it Fit for Chinese Born Globals? (ID 216)

Siv Marina Karlsen, Oslo University College Youzhen Zhao, Fudan University Randi Lunnan, Norwegian School og Mgmt BI

## Patterns of Internationalisation Along Time, Space and Scope. A Study on High Performing International Firms (ID 236)

Serena Mascherpa, Bicocca University of Milan Alessandro Scaccheri, Chamber of Comerce of Pavia Antonella Zucchella, University of Pavia

# Internationalization Strategy and Performance of Small and Medium Sized Enterprises (ID 300)

Leo Sleuwaegen, K.U.Leuven

# Dynamics of Capability Development in the Early Internationalizing Knowledge Intensive Service Firms (ID 359)

Nishant Kumar, Stockholm University

#### **III.** Corporate Strategies in International Business

#### On the Adaptation of the Firm to the International Business Environment: A Knowledge-Based and Evolutionary Perspective (ID 32)

Manuel Portugal Ferreira, globADVANTAGE, Center of Research on International Business & Strategy | Escola Superior de Tecnologia e Gestão | Instituto Politécnico de Leiria Fernando Ribeiro Serra; UNISUL Business School | Universidade do Sul de Santa Catarina Nuno Rosa Reis, globADVANTAGE, Center of Research on International Business & Strategy | Escola Superior de Tecnologia e Gestão | Instituto Politécnico de Leiria

**Strategic Motives for International Joint Venture Formation in Thailand (ID 50)** Pornlapas Suwannarat, Mahasarakham Business School, Mahasarakham University

### Joint Venture Entry and Expansion of Wholly Owned Subsidiaries in Foreign Market: Inter-Organizational Partnership of Toyota in North America (ID 53)

Shinichi Ishii, Osaka City University Jean-François Hennart, Tilburg University

## Implications of Entry Mode Choice - Efficiency or Not? (ID 211)

Minnie Kontkanen, University of Vaasa

#### IV. HQ-Subsidiaries' Relations, Subsidiaries' Strategies and Subsidiary Evolution

The role of location in headquarters-subsidiaries relationships: An analysis of French multinationals in emerging markets (ID 23) Hanane Beddi, Normandy Business School

Ulrike Mayrhofer, IAE Lyon, University Lyon 3

Organizational Networks and the Roles of MNCS Subsidiaries: When Bartlett and Ghoshal Meet Granovetter, Coleman and Burt (ID 101)

Timo Rosenberg, University of Kiel Joachim Wolf, University of Kiel

# Reasoning a Use of Regional Headquarters in TNCs as Structural Instrument of Coordination (ID 148)

Sven M. Laudien, University of Bremen Jörg Freiling, University of Bremen

### 13:30-15:00: Parallel Sessions I

### Panel I: Cross-Sector Partnerships in International Business

#### Panelists

Rob van Tulder, Erasmus University Rotterdam Sarianna Lundan, University of Bremen Rajneesh Narula, University of Reading Jeremy Clegg, University of Leeds Hafiz Mirza, UNCTAD

## 1.1. FDI and Spatial and Regional Issues (Competitive)

Chair: Lucia Piscitello, Politecnico di Milano

## Internationalization of Regions: The Role of Public Policy (ID 207)

Mariasole Bannò, University of Brescia Lucia Piscitello, Politecnico di Milano Celeste Amorim Varum, University of Aveiro, GOCVOPP Room 156

## Quality of Local Linkages and the Trade-Off between Learning Opportunities and the Risk of Spillover: Insights from Developed Countries (ID 105)

Alessandra Perri Luiss Guido, Carli University Ulf Andersson, Copenhagen Business School Phillip Christopher Nell, Copenhagen Business School Grazia D. Santangelo, University of Catania

### Energy Innovation at the Country Level: The Role of Cross-Country Knowledge Spillovers (ID 319)

Paola Garrone, Politecnico di Milano, Department of Management, Economics and Industrial Engineering Lucia Piscitello, Politecnico di Milano, Department of Management, Economics and Industrial Engineering Yan Wang, Politecnico di Milano, Department of Management, Economics and Industrial Engineering

1.2. Outsourcing/Offshoring Strategies (Competit	ve) Room 157
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Chair: Esmeralda Linares, Universitat de Valencia

### The Decision to Outsource / Outsource Offshore R&D Services: A Co-Evolutionary Approach (ID 93)

Andrea Martinez-Noya, University of Oviedo Esteban Garcia-Canal, University of Oviedo

## The Organizational Complexity of Offshoring and its Consequences: The Role Of Modularity and Organizational Learning (ID 227)

Marcus M. Larsen; Copenhagen Business School Torben Pedersen, Copenhagen Business School Stephen Tallman, University of Richmond

## Backsourcing: Beneficial Strategic Change or Strategy Failure? (ID 307)

Pooja Thakur, Virginia Tech University

## Motivations to Offshore and the Choice of Offshoring Mode. An Application to the European Manufacturing Industry (ID 7)

Esmeralda Linares Navarro, University of Valencia José Pla-Barber, University of Valencia Anoop Madhok, York University

## **1.3. International Finance and Governance (Competitive)**

**Room 256** 

Chair: Alain Chevalier, ESCP Europe

## The End of Illusion Economics. Crisis and Anti-Crisis in Romania: a Heterodox Approach (ID 193)

Liviu Voinea, Group of Applied Economics

## Is There a Dark Side of Disclosure? - A Panel Data Network Analysis of German Director Compensation (ID 308)

Jana Oehmichen, Karlsruhe Institute of Technology Maximilian Sarry, Karlsruhe Institute of Technology Michael Wolff, Karlsruhe Institute of Technology

#### Internal Control Disclosures: A Cross-Country Study on The Effects of National Culture and Institutional Environment (ID 87)

Niels Hermes, University of Groningen Reggy Hooghiemstra, University of Groningen Jim Emanuels, University of Groningen

### 1.4. Exports and Franchising (Competitive)

Chair: Fernanda Ilhéu, ISEG-UTL

#### Do Portuguese Manufacturing Firms Learn by Exporting? (ID 13)

Ana Paula Africano, University of Porto Armando Silva, University of Porto Óscar Afonso, University of Porto

## Factors Influencing the Internationalization Process in the Spanish Franchise System (ID 41)

Veronica Baena, Universidad Europea de Madrid Julio Cerviño, Universidad Carlos III de Madrid

## The Impact of First-Order Internet Deployment Capabilities on The Export Performance of Internationalizing SMEs (ID 86)

Noemi Pezderka, Manchester Business School Rudolf R. Sinkovics, Manchester Business School

## How Does Acquiring International Management Experience Affect Export Behaviour and Export Performance of SMEs? (ID 131)

Poul Houman Andersen, Aarhus School of Business, Aarhus University Eliane Choquette, Aarhus School of Business, Aarhus University

### 1.5. MNCs, language issues, and international HRM practices (Workshop) Room 258

#### Chair: Adam Smale, University of Vaasa

#### Translation and MNC Effectiveness (ID 111)

Rebecca Piekkari, Aalto University Denice Welch, Melbourne Business School Lawrence Welch, Melbourne Business School Jukka-Pekka Peltonen, Aalto University Tiina Vesa, Aalto University

# Organizations as Multilingual Communities: A Micro-Level Study of Language Influences on Parallel Processes of Tasks and Social Relations (ID 222)

Chi-Yun Chen, Manchester Business School Paul Jackson, Manchester Business School

Exploring Reverse Diffusion of HRM Practices in MNCs (ID 334)

Michal Lemanski, WU Vienna

### 1.6. International entrepreneurship (Workshop)

**Room 135** 

Chair: Anita Juho, University of Oulu

# The Discovery Process of Entrepreneurial Opportunities: the Case of Latin-American Immigrants in Barcelona (ID 65)

Rocio Aliaga Isla, Universidad Autónoma de Barcelona Alex Rialp Criado, Universidad Autónoma de Barcelona

# Broadening the Domain of International Entrepreneurship: a Direction Toward Field Consolidation (ID 122)

Tamara Galkina, Hanken School of Economics

## Network Perspective on Entrepreneur's Learning: the Process of International Business Opportunity Development (ID 338)

Anita Juho, University of Oulu

## 1.7. Innovation and Control in International Business (Workshop)

#### Chair: Henrik Dellestrand, Uppsala University

## MNC Subsidiaries: Local-Global Hubs for Innovation (ID 336)

Johanna Fahy, National University of Ireland, Galway Paul Ryan, National University of Ireland, Galway

## The Effect of Operational Flexibility on Decisions to Withdraw from Foreign Production Locations (ID 278)

Jan Hendrik Fisch, University of Augsburg Miriam Zschoche, University of Augsburg

### How to Control Knowledgeable Subsidiaries (ID 186)

Barbara Brenner, WU-Wien Björn Ambos, WU-Wien, Schlegelmilch Bodo, WU-Wien

### Successful International Joint Ventures: Going Beyond Control (ID 62)

Paul Gooderham, The Norwegian School of Economics & Business Administration Michael Zhang, Nottingham Trent University Atle Jorhadl, AFF

#### 1.8. Internationalisation of SMEs and Born Globals (Workshop)

Room 241

## Chair: Antonella Zucchella, University of Pavia

# Rapid Internationalization of Traditional SMEs: Between Stage Models and Born Globals (ID 81)

Igor Kalinic, University of Padova Cipriano Forza, University of Padova

### The Manager and the Born Global Firm (ID 213)

Kamilla Nerbø, Oslo University College Siv Marina Flø Karlsen, Oslo University College

# The Entrepreneurial Orientation of Rapidly Internationalizing Service Firms and its Link to International Development (ID 239)

Fabian L. Sepulveda, Aalto University School of Economics

# The Internationalization Process of Small- And Medium Sized Firms as a Non Linear Learning Process (ID 58)

Antonella Zucchella, University of Pavia Per Servais, University of Southern Denmark

15:00-15:30: Coffee Break

(Upper Floor Lobby)

### 15:30-17:00: Parallel Sessions II

#### Panel II: UNCTAD World Investment Report 2010

## International Investment for Development: Building collaborative partnerships between UNCTAD and International Business researchers

#### Panelists

James Zhan, Director, Division on Investment and Enterprise (DIAE), UNCTAD (Chair) Hafiz Mirza, Chief, Development Issues Section, DIAE, UNCTAD Jeremy Clegg, CIBUL, University of Leeds Fabienne Fortanier, University of Amsterdam Axèle Giroud, Manchester Business School Sarianna Lundan, University of Bremen Rajneesh Narula, John H. Dunning Centre for International Business, Henley/Reading Rob van Tulder, Erasmus Business School, Rotterdam

#### 2.1. Firms' Internationalisation and Entry Modes (Competitive)

**Room 156** 

Chair: Lawrence Welch, Melbourne Business School

# Top Managers' Entry Mode Choices: the Impact of Personal Experiences and Institutional Differences (ID 8)

Desislava Dikova, University of Groningen

**Globalisation Pattern of Emerging Market Firms: A Case of Indian IT Industry (ID 166)** Partha Mukherjee, University of New South Wales Sydney Australia Pradeep KantaRay, University of New South Wales Sydney Australia

## A Time-Based Perspective of Firm Internationalization in a Transformational-Country Context: The Case of a Hungarian Bank (ID 279)

Emma Incze, Corvinus University of Budapest

**Mode combinations and international operations: An empirical investigation (ID 56)** Gabriel R.G. Benito, BI Norwegian School of Management Bent Petersen, Copenhagen Business School Lawrence S. Welch, Melbourne Business School

#### 2.2. Performance Determinants in International Business (Competitive) Room 157

Chair: Torben Pedersen, CBS - Copenhagen Business School

Subsidiary Entrepreneurship and Corporate Headquarters Active Involvement During Innovation Development: Dual Organizational Paths to Subsidiary Performance (ID 76) Christine Holmström Lind, Department of Business Studies, Uppsala University Olivia H. Kang, Department of Business Studies, Uppsala University

Strategic Complexity and Global Expansion: An Empirical Study of Newcomer Multinational Corporations from Small Economies (ID 100) Asta Dis Oladottir, Bifrost University Bersant Hobdari, Copenhagen Business School Marina Papanastassiou, Copenhagen Business School Evis Sinani, Copenhagen Business School Robert Pearce, University of Reading

Asset Specificity, IJV Performance and the Moderating Effect of Trust (ID 115) Jonas F. Puck, WU Vienna Markus K. Hödl, WU Vienna Schien Ninan, WU Vienna

## 2.3. Internationalization of Business (Competitive)

Room 256

Chair: Ursula F. Ott, Loughborough University

### The Influence of Ownership Structure on Internationalization (ID 199)

Michael-Jörg Oesterle, Johannes Gutenberg University Mainz Hannah Noriko Richta, Johannes Gutenberg University Mainz Jan Hendrik Fisch, University of Augsburg

FDI Ownership Decisions by Chinese MNEs: Challenging the Conventional Wisdom? (ID 31)

Diego Quer, University of Alicante Enrique Claver, University of Alicante Laura Rienda, University of Alicante

A Model of Double Sided Uncertainty for International Negotiations (ID 97)

Ursula F.Ott, Loughborough University

### 2.4. International marketing strategy and export performance (Workshop) Room 257

Chair: Jorge Carneiro, Pontifical Catholic University of Rio de Janeiro (PUC-Rio)

# The Effect of Brand Imitation on Consumer Brand Confusion, Brand Evaluation, and Purchase Intention (ID 25)

Mengkuan Lai, National Chengkung University YiChueh Hung, National Chengkung University

### Religion, Acculturation and the Choice of Food Retail Outlets by Algerian Origin Muslim Women in France: Developing Research Propositions (ID 150)

Ranam Alkayyali, University Paris-Est Créteil ( Nathalie Prime, ESCP Europe

#### International Marketing Mix and Export Performance: A Spanish Perspective (ID 252)

Maria Cristina Stoian, Autonomous University of Barcelona, Alex Rialp, Autonomous University of Barcelona

Josep Rialp, Autonomous University of Barcelona

## Empirical Investigation of the Effect of Product Differentiation on Export Performance: A Contingent View (ID 347)

Jorge Carneiro, Pontifical Catholic University of Rio de Janeiro (PUC-Rio) Jorge Ferreira da Silva, Pontifical Catholic University of Rio de Janeiro (PUC-Rio) Angela da Rocha, Pontifical Catholic University of Rio de Janeiro (PUC-Rio)

### 2.5. Alliances and Acquisitions (Workshop)

**Room 258** 

Chair: Pavlos Dimitratos, Athens University of Economics and Business

# The Choice Between Joint Ventures and non Equity-Alliances: Evidence from Italian Firms (ID 74)

Antonio Majocchi, Dpt. of Management, University of Pavia Ulrike Mayrhofer, IAE Lyon, University Lyon 3 Joaquin Camps, Department of Management, University of Valencia

# Business Processes, Technology and Organizational Agilities: A Dynamic Capability Framework (ID 107)

Denise Dunlap-Hinkler, Northeastern University Ronaldo Parente, Rutgers University

# Strategies on capturing synergies in acquisitions in the Medical Technology Industry from a resource-based view (ID 291)

Tian Wei, Institute for Manufacturing, University of Cambridge Mike Gregory, Institute for Manufacturing, University of Cambridge

## 2.6. Cross-Cultural and Management Issues (Workshop)

Room 135

Chair: Kristiina Mäkela, Hanken School of Economics

## Measuring Cultural Intelligence: A New Test of The CQ Scale (ID 92)

Joost Bücker, Radboud University Nijmegen Olivier Furrer, Radboud University Nijmegen Yanyan Lin, Radboud University Nijmegen

## **Crossvergence Theory and the Evolution of Cultural Values: Introducing a Transvergent Perspective (ID 99)**

Alex Mackinnon, University of Stirling Markus Kittler University of Stirling David Rygl, Friedrich-Alexander-Universitat

### Effects of Cross-Cultural Management Courses on Cultural Intelligence (ID 217)

Jacob Eisenberg, University College Dublin – UCD Hyun-Jung Lee, London School of Economics Frank Brück, Vienna U. of Economics and Business Administration (WU) Barbara Brenner, Vienna U. of Economics and Business Administration (WU) Marie-Therese Claes, IAG, Louvain School of Management

#### Balancing Global Standardization and Local Adaptation? Initial Attempts to Measure Country-Specific Profiles in Global Performance Management in MNEs (ID 267)

Marion Festing, ESCP Europe Lena Knappert, ESCP Europe

2.7. New Research Paradigms and Approaches in IB (Workshop)	Room 141
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Chair: Martin Johanson, Uppsala University

#### International Business and Organizational Restructuring in Transition Societies: the Post-Socialist Enterprise, Identity Dynamics and the Social Construction of Organizational Disintegration (ID 15)

Anna Soulsby, Nottingham University Business School, University of Nottingham Ed Clark, School of Management, Royal Holloway, University of London

### Behaviour, and How We Know What We Know (ID 272)

Malcolm Chapman, University of Leeds

### Ethnography Meets Management: Kinship and Fictive Kinship in Greek Business (ID 167)

Christos Antoniou, Centre for International Business University of Leeds Malcolm Chapman, Centre for International Business University of Leeds Hanna Gajewska-De Mattos, Centre for International Business University of Leeds

Room: Sala do Conselho

## 17:00-18:30: Parallel Sessions III

## 3.1. Determinants of Entry Mode choice (Competitive)

Chair: Jorma Larimo, University of Vaasa

## Does Confucian Dynamism Complement the OLI Framework? A Study of Chinese Private Firms (ID 196)

Junzhe Ji, University of Glasgow Pavlos Dimitratos, Athens University of Economics and Business

## Institutional Isomorphism in Retail Firms' Entry Mode Choice (ID 250)

Stefan Elsner, University of Trier Bernhard Swoboda, University of Trier

#### **Converting Wine into Vinegar: Acquisitions by Foreign Firms in Periods of Crisis (ID 275)** Wenjie Chen, George Washington University, School of Business

Gabriela Contreras, Central Bank of Chile and University of Michigan, Department of Economics Alvaro Cuervo-Cazurra, U. of South Carolina, Moore School of Business, Sonoco International Business Department

#### The Impact Of Cultural Distance on Ownership Mode in International Investments: Hofstede, Schwartz Vs. GLOBE (ID 68)

Jorma Larimo, University of Vaasa Douglas Dow, University of Melbourne

### 3.2. Environment, Strategy and Evolution in IB (Competitive)

Chair: Gabriel Benito, Norwegian School of Management

## Successful Subsidiary Strategy Patterns in Different Environments? A Configurational Perspective (ID 123)

Dirk Morschett, University of Fribourg Hanna Schramm-Klein, University of Siegen

### Firm Exit during Economic Slowdowns: Does Foreign Ownership Matter? (ID 225)

Celeste Amorim Varum, University of Aveiro, GOVCOPP Vera Catarina Rocha, University of Aveiro Helder Valente da Silva, University of Aveiro / University of Porto

### Rise and Fall of Regional Headquarters: A longitudinal Study (ID 257)

Perttu Kähäri, Aalto University School of Economics Rebecca Piekkari, Aalto University School of Economics Wilhelm Barner-Rasmussen, Hanken School of Economics Iiris Hilvo, Aalto University School of Economics

## Belgian Subsidiary Strategic Evolution in China (ID 316)

Filip De Beule, Lessius University College

### 3.3. Teaching a Cross-Cultural Class (Competitive)

Chair: David Needle, King's College London

## Dealing with cultural issues in culturally diverse classrooms: The case of business schools at Dutch universities (ID 109)

Joost Bücker, Radboud University Nijmegen Alain De Beuckelaer, Radboud University Nijmegen Rens Bouw, Radboud University Nijmegen Room 156

**Room 260** 

# Learning to Communicate with Students From other Cultures - A Video Ethnography Pilot Study (ID 215)

Birgitta Sandberg, Turku School of Economics at Turku University Zsuzsanna Vincze Umeå, School of Business at UmeåUniversity

**Teaching Cases in Global Business: Trading Off Risks and Responsibilities (ID 268)** Rob van Tulder, Erasmus University Rotterdam

## 3.4. Internationalisation of Technology Based Firms (Competitive) Room 256

Chair: Matthias Baum, University of Giessen

## Longitudinal trends in accelerated internationalization among start-ups: Born Global or Born Regional? (ID 64)

Sui Sui, Global Management Studies Department, Ted Rogers School of Management, Ryerson University Zhihao Yu, Department of Economics, Carleton University

# The Link between Entry Learning, Growth Orientation, and Mode Choice in the Internationalization of Technology Firms (ID 128)

Christian Schwens, University of Giessen Franziska Deutscher, University of Giessen

## Types of International New Ventures: A Latent Class Analysis (ID 290)

Matthias Baum, University of Giessen Christian Schwens University of Giessen

### 3.5. Internationalisation of Companies to/from Emerging Markets (Workshop)-Room 257

Chair: Hafiz Mirza, UNCTAD

# The Role of the Pontonier in the Trigger Phase in the Internationalization into Emerging Markets (ID 117)

Matthias Holmstedt, Uppsala University Martin Johanson, Uppsala University Aswo Safari, Uppsala University

# Theoretical and Empirical Research on Emerging Market Multinationals: Current State and Future Directions (ID 168)

Irina Jormanainen, Aalto University School of Economics Alexei Koveshnikov, Hanken

### Business Venturing Strategy of Malaysian Multinational Enterprises (ID 261)

ChinKian Low, Universiti Tunku Abdul Rahman LeePeng Ng, Universiti Tunku Abdul Rahman YinTeng Chew, Monash University

## Internationalizing a Brazilian software development company: why, how, and room for improvements (ID 354)

Cesar Akira Yokomizo, Fundação Getulio Vargas (FGV) / Escola de Administração de Empresas de São Paulo (EAESP) Daniela Buzzulini Prioste, Universidade de São Paulo (USP) / Fundação Instituto de Administração (FIA)

### 3.6. Clusters: the Role of Public Policy and Firms' Strategies (Workshop) Room 258

Chair: Mohammad Yamin, University of Manchester

## Backward Linkages and Buyer-supplier Knowledge Transfer in the Polish Automotive Industry (ID 57)

Simona Gentile-Ludecke, Manchester Business School Axèle Giroud, Manchester Business School

## Globalization and the Dynamic Development of Clusters: a Comparative Study of Two Clusters (ID 142)

Rolv Petter Amdam, BI Norwegian School of Management Ove Bjarnar, Molde University College

# The Role of Innovation and Internationalisation Public Policies on Industrial Performance (ID 357)

Mariasole Bannò, University of Brescia Valentina Morandi, University of Brescia

#### Policy-Driven Clusters and Internationalisation: the Missing Link (ID 95)

Christopher Richardson, University of Manchester Mohammad Yamin, University of Manchester

3.7. The Dynamics of MNE Knowledge Management (Workshop)	Room 135
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Chair: Kirsten Foss, Norwegian School of Economics and Business Administration

# Emerging Markets firms' Learning Related Acquisitions: A Conceptual Framework (ID 141)

Tamara Stucchi, Copenhagen Business School

## Global Innovation and R&D for Knowledge Creation – The Case of P&G, Unilever and Kao (ID 358)

Chie Iguchi, Rikkyo University Takabumi Hayashi, Kokushikan University

#### **Knowledge Transfers in MNEs: Promoting or Preventing Strategic Renewal? (ID 11)** Kirsten Foss, Norwegian School of Economics and Business Administration Waymond Rodgers, University of California, Riverside

### 3.8. CIR MNEs: Chinese, Indian & Russian MNEs (Workshop) Room 141

Chair: Manek Kirpalani, Bloomsburg University

#### Emerging Market Multinational Entry Strategies: Is There Anything Special about Them? Chinese and Indian Companies in Denmark (ID 24)

Henrik Schaumburg-Müller, Centre for Business and Development Studies, Copenhagen Business School

Jens Erik Torp, Centre for Business and Development Studies, Copenhagen Business School Michael Wendelboe, Hansen Centre for Business and Development Studies, Copenhagen Business School

# From National Leaders to Global Players: Evidence from Russian MNEs in The High Tech Sector (ID 113)

Andrei Panibratov, Graduate School of Management, St. Petersburg State University

## Successful Born Globals without Knowledge: Case Study Evidence From China (ID 49)

Tiia Vissak, University of Tartu Xiaotian Zhang, University of Tartu

## 3.9. International Governance and Accounting (Workshop)

## Chair: Stefan Schmid, ESCP Europe

**Financial Analysts and Services Firms: the Case of International Hotel Groups (ID 71)** Pascale Delvaille, ESCP-Europe (Paris) Frédric Demerens, Advancia-Negocia (Paris) Jean-Louis Pare, Advancia-Negocia (Paris)

## The Impacts of Financial and Economic Crisis on Czech Exporters: Bank Transmission Channel (ID 143)

Michal Nejedly, University of Economics, Prague Zdenek Pavlik, University of Economics, Prague

## Public Private Partnerships in Europe: The Accounting Treatments in Balance? (ID 229)

Lieve Leon, Ghent University Kohan Christiaens, Ghent University

20:30: Visit, Port Wine Tasting and Cocktail

(Caves Ferreira)

Saturday, December 11<sup>th</sup>

08:30-09:00: Registration

### 09:00-10:30: Parallel Sessions IV

### 4.1. New FDI Players: Trends and Challenges (Competitive)

Chair: Danny van den Bulcke, University of Antwerp

# The Influence of Host-Source Country Linkages in Explaining Foreign Acquisitions by Indian Firms (ID 14)

Peter J Buckley, University of Leeds Nicolas Forsans, University of Leeds Surender Munjal, University of Leeds

## How Emerging Multinational Companies Affect Target Firms in Advanced Countries? (ID 212)

Peter J. Buckley, University of Leeds Stefano Elia, Politecnico di Milano and Leeds University Mario Kafouros, University of Leeds

# Foreign Direct Investment in New EU Members from Central and Eastern Europe: the Investment Development Path Perspective (ID 296)

Marian Gorynia, Poznan University of Economics Jan Nowak, Central European University Piotr Tarka, Poznan University of Economics Radoslaw Wolniak, University of Warsaw

### 4.2. Theoretical and empirical contributions to knowledge, strategy and structure in

**International Business (Competitive)** 

Room 156

Chair: Bent Petersen, CBS - Copenhagen Business School

### Valuation Biases and Dysfunctional Joint Venture Persistence: a Model and Decisionmaking Analysis (ID 249)

Andreas Klossek, Technische Universität Freiberg Klaus E Meyer, University of Bath Michael Nippa, Technische Universität Freiberg

## Nonmarket Strategies and Determinants of Foreign Owned Firms in a Small Open Economy (ID 314)

Hans Van Kranenburg Radboud University Nijmegen, Nijmegen School of Management Cosmina Lelia Voinea, Radboud University Nijmegen, Nijmegen School of Management

# The Complementarity of Knowledge Stocks and Flows within and across Value-chain Functions (ID 363)

Tina C. Ambos, Johannes Kepler Universität Linz/Department of International Management Phillip C. Nell, Copenhagen Business School / Center for Strategic Management and Globalization Torben Pedersen, Copenhagen Business School / Center for Strategic Management and Globalization

## An Empirical Evaluation of Conflict in MNC Matrix Structure Firms (ID 55)

William G. Egelhoff, Fordham University Joachim Wolf, University of Kiel

(FEP Lobby)

Chair: Francesco Ciabuschi, Uppsala University

#### The Contribution of Different R&D Activities in BRICST to the Knowledge Creation of **OECD** regions (ID 75)

Lorena M. D'Agostino, Facoltà di Economia "Giorgio Fuà, Università Politecnica delle Marche Grazia D. Santangelo, Facoltà di Scienze Politiche, University of Catania

#### Innovation, Productivity and the Export Activity of Spanish Manufacturing Firms (ID 119)

Joaquín Monreal, Universidad de Murcia Antonio Aragón, Universidad de Murcia Gregorio Sánchez, Universidad de Murcia

#### How Can Firms Extend their Limits To Processing Diversified Knowledge? The Effects of Foreign Direct Investment and R&D Cooperation (ID 281)

Jan Hendrik Fisch, University of Augsburg Katharina Kertels, University of Augsburg

#### Networks and Firm Innovation in Emerging Markets: The Case of Korean Manufacturing Firms (ID 52)

Youngok Kim, Australian School of Business, University of New South Wales Steven Lui, Australian School of Business, University of New South Wales

#### 4.4. Managing an International Workforce (Competitive)

**Room 256** 

### Chair: Rian Drogendijk, Uppsala University

#### Attitudinal Reactions to Talent Identification (ID 88)

Adam Smale, University of Vaasa Jennie Sumelius, Hanken School of Economics Kristiina Mäkelä, Hanken School of Economics Mats Ehrnrooth, Hanken School of Economics Ingmar Björkman, Hanken School of Economics

#### When Organizational Culture Lead to Turnover among International Employees: The mediating role of general assignment satisfaction (ID 144)

Luisa Helena Pinto, University of Porto/Faculdade de Economia Carlos Cabral-Cardoso, University of Porto/Faculdade de Economia William B. Werther, University of Miami

Being an Expatriate: Influential Factors in MNC subsidiary (ID 242)

Panagiota Sapouna, Athens University of Economics and Business Dimitris Manolopoulos, American College of Greece, DEREE College Pavlos Dimitratos, Athens University of Economics and Business

#### Expatriates' Compensation Information Processing and Affective Commitment: A Psychological Contract and Total Reward Perspective (ID 271)

Christelle Tornikoski, University of Vaasa / EMLYON Business School

#### 4.5. International Marketing Strategy (Competitive)

**Room 257** 

Chair: Carl Arthur Solberg, BI Norwegian School of Management

#### International Business Relationships Triads: Classical-Type and Relational-Type Interactions between Chinese and Western Firms (ID 163)

Michael Trimarchi, University of Saint Joseph Peter Liesch, The University of Queensland Rick Tamaschke, The University of Queensland

## International Standardization and Adaptation of Product Strategies - A New Approach to a Controversial Debate in International Marketing and Management (ID 40)

Stefan Schmid, ESCP Europe Berlin Thomas Kotulla, ESCP Europe Berlin

## Strategy Performance Relationships and the Impact of Globalisation Drivers and Firm Preparedness in International Markets (ID 45)

Carl Arthur Solberg, BI Norwegian School of Management Francois Durrieu, Bordeaux Ecole de Management

## 4.6. MNE and Strategic Approaches (Workshop)

Chair: Cristina Villar-García, Universitat de València

# The Integration-Responsiveness Framework? Development and Empirical Analysis of a Three-Level Perspective (ID 121)

Dirk Morschett, University of Fribourg Bernhard Swoboda, University of Trier Hanna Schramm-Klein, University of Siegen

## The Influence of Top Management Team Characteristics on The Home-Region Orientation of Multinational Companies (ID 197)

Tobias C. Hoffmeister, University of Kiel Till Dunemann, University of Kiel

## The Advantage and Disadvantage of Foreignness (ID 233)

Alvaro Cuervo-Cazurra, Moore School of Business, University of South Carolina

## **4.7. Internationalisation of New Ventures (Workshop)**

Chair: Peter Gabrielsson, University of Vaasa

### Determinants of Export Success in International New Ventures (ID 83)

Gerhard Apfelthaler, California Lutheran University Joerg Hruby, FH Joanneum University of Applied Sciences Ana Azevedo, FH Joanneum University of Applied Science Margot Urlep, FH Joanneum University of Applied Science

## International New Ventures in 'Low Tech' Sectors: A Dynamic Capabilities Perspective (ID 104)

Natasha Evers, National University of Ireland Galway

The Emergence of an Internet Era for International New Ventures (ID 176) Thor Sigfusson, University of Iceland

## Global Growth and Performance of International New Ventures: Global Environment, Resources, Capabilities, and Entrepereneurial Orientation (ID 154)

Peter Gabrielsson, University of Vaasa Mika Gabrielsson, Aalto University School of Economics

## 4.8. Corporate Governance Issues (Workshop)

Chair: Trond Randöy, University of Agder

# Corporate Governance and Performance in Public Listed, Family-Controlled Firms: An Empirical Evidence from Italian Corporate Sector (ID 12)

Ana Paula Matias Gama, University of Beira Interior Cecilia Rodrigues, University of Beira Interior **Room 258** 

Room 135

**Can Family-Owned Groups Attract a Loyal Shareholder Base? Evidence from India (ID 46)** Alain Chevalier, ESCP Europe Nikhil Arora, ESCP Europe Jyoti Gupta, ESCP Europe

## Corporate Governance in German Firms? Are Supervisory Boards Becoming More International? (ID 138)

Stefan Schmid, ESCP Europe Andrea Daniel, ESCP Europe Tobias Dauth, ESCP Europe Katharina Hefter, ESCP Europe

## Vicarious Agency: Dynamics of Excessive CEO Compensation (ID 335)

Cynthia J. Campbell, Iowa State University Rosita Chang, University of Hawaii Robert Doktor, University of Hawaii Lars Oxelheim, Lund University Trond Randöy, University of Agder

## 4.9. Empirical and Theoretical Perspectives on Responsible Governance (Workshop)

Room 241

Chairs: Francesca Sanna-Randaccio, Sapienza University of Rome

## Climate Strategies of Firms in the Automotive and Pulp & Paper Industries in Brazil: some Insights from an International Perspective (ID 17)

Diana Macedo-Soares, Pontifical Catholic University of Rio de Janeiro Giuseppe Maria Russo, Pontifical Catholic University of Rio de Janeiro Paulo Gustavo Fuchs, BNDES

## International Business, Social Responsibility and Corruption (ID 146)

Manuel Castelo Branco, University of Porto, Faculty of Economics Catarina Delgado, University of Porto, Faculty of Economics

#### Foreign Investment and Ethics: How to Contribute to Social Responsibility by Doing Business in Less Developed Countries (ID 47) Roland Bardy, Florida Gulf Coast University

Tumenta F. Kennedy, Wittenberg Center for Global Ethics Stephen Drew, Florida Gulf Coast University

## 10:30-11:00: Coffee Break

(Upper Floor Lobby)

 11:00-12:30: Plenary Session III: 8<sup>th</sup> Special Commemorative Panel Session about

 Influential International Business Contributions
 (Room: Salão Nobre)

 Network Operational Contributions
 Individual Contributions

Network Organization and Subsidiary Entrepreneurship in Multinational Enterprises: Julian Birkinshaw's Contributions 10 and 15 Years Later Panelists

Daniel Van Den Bulcke (chair), University of Antwerp

Björn Ambos, Vienna University of Economics and Business

Julian Birkinshaw, London Business School

William Egelhoff, Fordham University

Alain Verbeke, University of Calgary

## 12:30-14:00: AIB's Western Europe Region General Business Meeting

### 12:30-14:00: Poster Session II & Conference Lunch

#### **Poster Session by Track**

#### V. Managing Knowledge and Innovation in International Business

## Linking Beyond Lean: International New Product Development at Toyota Motor Europe (ID 110)

Shinichi Ishii, Osaka City University

#### **Innovations and Internationalization under Economic Crisis (ID 118)** Lauri Haapanen, University of Oulu

#### Effective Knowledge Transfer in International Joint Ventures (ID 133)

Yannis A. Hajidimitriou, University of Macedonia Konstantinos P. Rotsios, University of Macedonia

### Knowledge Integration within Corporate Life Cycle (ID 198)

Yu-Wen Chiu, National Cheng Kung University Victor Kreng, National Cheng Kung University

# The Entry of Technological Standard Development Activities into Foreign Countries (ID 238)

Anke Piepenbrink, Rutgers Business School

#### National Innovation Systems of Biotechnology in Japan and Korea (ID 332)

Soo Hee Lee, Birkbeck College, University of London Hee Sun Kim, Birkbeck College, University of London Jin-Sup Jung, Chungbuk National University

## Technological Innovation and Economic Growth in Korea and Japan: A Causality Test (ID 342)

Soo Hee Lee, Birkbeck College, University of London Hee Sun Kim, Birkbeck College, University of London

### VI. IB Theory, International Economics and Trade

**Spillover Effects Mechanism: An Exploratory Study in the Hotel Industry (ID 155)** Weng Si (Clara) Lei, Institute for Tourism Studies, Macau Peter J. Buckley, Centre for International Business, University of Leeds (CIBUL) Jeremy Clegg, Centre for International Business, University of Leeds (CIBUL)

## Divergence in Host Economy and FDI: Job allocation by Japanese MNEs in France and the UK (ID 185)

Ken-ichi Ando, Shizuoka University

## Measurement and Validation of Hall's Construct of Context: Extending the Cross-Cultural Measurement Paradigm (ID 220)

James Reardon, University of Northern Colorado Chip Eugene Miller, Drake University Vilte Auruskeviciene, ISM University of Management and Economics

### Strategic Motivation of Foreign Direct Investment: the Case of Malaysia (ID 244)

YinTeng Chew, Monash University Lee Peng Ng, Universiti Tunku Abdul Rahman Chin Kian Low, Universiti Tunku Abdul Rahman

#### Reconstructing Investors' Opinions about the Valuation Impact of Corporate Multinationality: a Grounded Theory Approach on the Merger Between Daimler-Benz AG And Chrysler Corporation (ID 273) Stefan Eckert, International Graduate School Zittau (IHI) Yvonne Sefrin, International Graduate School Zittau (IHI)

# VIII. Corporate Social Responsibility, Governance and Ethical Issues Related to International Business

### Sustainable Development Communication: a Far Cry from Discourse to Reality? (ID 20)

Jocelyn Husser, University Bordeaux IV Jean-Marc Andre, CIH-ENSC, IPB/BEM Guillaume Barbat, Bordeaux Ecole De Management Veroniquelespinet-Najib, Université Bordeaux 2, CIH-ENSC, IPB/BEM

## **IX. International Marketing**

## The Effect of Culture, Product Self-Image Congruence, and Brand Attitudes on the Propensity to be Brand Loyal (ID 39) James Reardon, Monfort College of Business

Janice Payan, Monfort College of Business Vilte Auruskeviciene, ISM, University of Management and Economics

### X. International Human Resource Management and Cross-Cultural Issues

# **Talent Management Practices in Russian and Foreign Companies: Comparative Analysis** (ID 38)

Marina Latuha, Graduate School of Management Tsukanova Tatiana, Graduate School of Management

# Human Resource Competencies and Performance: A Review and Research Agenda (ID 103)

Sofia John, Hanken School of Economics

### Career Choices of MNC Knowledge Professionals: Single or Hybrid Path? (ID 173)

Emmanouil Sofikitis, Athens University of Business and Economics Dimitris Manolopoulos, American College of Greece, Deree College Pavlos Dimitratos, Athens University of Business and Economics

# Expatriates in The Offshoring of Services - Framework and Research Propositions (ID 180)

Florence Duvivier, Solvay Brussels School of Economics and Management Carine Peeters, Solvay Brussels School of Economics and Management

### Language Strategies by MNCs: An Empirical Assessment (ID 195)

Teresa Proença, University of Porto, Faculty of Economics Madalena Domingues, University of Porto, Faculty of Economics Aurora Teixeira, CEF.UP, Faculdade de Economia, Universidade do Porto; INESC Porto; OBEGEF

## Managerial Attitudes and Managerial Style Crossvergence in Russian Organizations: A Study of 8 Geographic Regions and 14 Industries in Russia (ID 264)

Evgeniya Balabanova, State University - Higher School of Economics Azer Efendiev, State University - Higher School of Economics Mats Ehrnrooth, Hanken School of Economics Alexei Koveshnikov, Hanken School of Economics

# The Role of Subsidiaries in Developing the Multinational Corporation's Global HRM (ID 289)

Catarina Anita Ahlvik, Hanken School of Economics

### XI. Contemporary Issues on IB Methodology

# Facilitation of Theory and Data Interaction in Qualitative Research Using CAQDAS (ID 208)

Rudolf R. Sinkovics, Manchester Business School Eva Alfoldi, Manchester Business School

## In the Field: Cases of Bringing 'Access' to the Forefront on the International Business and Management Research Agenda (ID 283)

Daniella Fjellstrom, University of Leeds David Sapto Adi Guttormsen, University of Warwick

### The Globalisation of Firms as Social Systems (ID 326)

Thomas Borghoff, Victoria University of Wellington

### XII. Clusters, linkages and policy issues related to International Business

## Revisiting the Foreign Direct Investment/Economic Growth Nexus: Thresholds of Absorptive Capacity (ID 209)

Celeste Amorim Varum, University of Averiro, GOVCOPP Vera Catarina Rocha, University of Aveiro Gonçalo Alves, University of Aveiro, GOCVOPP Lucia Piscitello, Politecnico di Milano

## Start-up Facilitators, Clustering Effects, and the Internationalization of High-Tech New Ventures (ID 248)

Alvaro Cesario Alvim Berbe, BNDES Angela Da Rocha, Pontifical Catholic University of Rio de Janeiro Lavilia Sa, Pontifical Catholic University of Rio de Janeiro Jorge Carneiro, Pontifical Catholic University of Rio de Janeiro Jorge Ferreira da Silva, Pontifical Catholic University of Rio de Janeiro

## Cluster Performance in the Aragon Region (ID 294)

Nieves García-Casarejos, Universidad de Zaragoza Pedro Mata-García, Universidad de Zaragoza

# Consequences of Political Impact on SME's Internal Activities, Competitiveness and Business Development (ID 317)

Firouze Pourmand, Department of Business Studies, Uppsala University

### XIII. Teaching International Business

#### **Promoting Intercultural Communication in the International Classroom (ID 127)** Joan Marie Lofgren, Aalto University School of Economics, BScBA Degree Program, Mikkeli Campus

# The Internationalization of Business Studies in Europe and China: Towards a Unique Perspective Without Conflict? (ID 301)

Jorge Fleta, Zaragoza University Bin Pan, Inner Mongolia Finance and Economics College Fang Pan, Zaragoza University

## 14:00-15:30: Parallel Sessions V

### Panel III: Towards greater pluralism in IB case research

#### Panelists

Rebecca Piekkari, Aalto University (Chair) Catherine Welch, University of Sydney Susanne Blazejewski, University of London Margaret Fletcher, University of Glasgow Martin Johanson, Uppsala University Jon Erland B. Lervik, Norwegian School of Management BI Emmanuella Plakoyiannaki, Aristotle's University of Thessaloniki Anna Soulsby, Nottingham University Business School Ed Clark, School of Management, Royal Holloway, University of London.

#### 5.1. FDI Spillovers (Competitive)

Chair: Bernard Wolf, Schulich School of Business, York University

## R&D Spillovers from Foreign Direct Investment (FDI): the Role of Firm-Level Heterogeneity (ID 190)

Yoo Jung Ha, Manchester Business School Axèle Giroud, Manchester Business School

## Foreign Direct Investment Spillover for "Late Investor" Economies. A Threshold Regression Analysis For Spanish Case" (ID 200)

Fernando Ubeda, Centro Internacional Carlos V Universidad Autónoma de Madrid Francisco Perez, Universidad Autónoma de Madrid

#### Productivity Spillovers from Foreign Affiliates and Domestic Firm Internationalization: Firm-Level Evidence for Belgium (ID 206)

René Belderbos, Katholieke Universiteit Leuven Vincent Van Roy, Katholieke Universiteit Leuven

#### Effects of Banking FDI In Mexico on Productivy (1985-2006) (ID 361)

Juan José Durán, Centro Internacional Carlos V Universidad Autónoma de Madrid Fernando Ubeda, Centro Internacional Carlos V Universidad Autónoma de Madrid

#### **5.2.** International Entrepreneurship (Competitive)

Chair: Simon Harris, University of Edinburgh

## International Entrepreneurship: a Meta-analysis on Determinants of Internationalization and Performance Implications (ID 129)

Christian Schwens, University of Giessen Michael Bierwerth, University of Giessen Rodrigo Isidor, University of Giessen

## International Entrepreneurial Orientation and Performance: The Moderating role of Inter-firm Alliances (ID 149)

George Nakos, Clayton State University Pavlos Dimitratos, Athens University of Business and Economics Keith Brouthers, North Carolina State University

# Managing Business Processes Successfully - The Mediating Role of the Entrepreneur in Different Operation Modes (ID 325)

Edith Olejnik, Trier University Bernhard Swoboda, Trier University Room 156

Room 260

# **Evaluating Relationship Portfolios for Internationalizing Entrepreneurs: a Resource Based Approach (ID 343)**

Simon Harris, University of Edinburgh Thor Sigfusson, University of Iceland

## 5.3. Micro-Foundations of M&As (Competitive)

Room 256

Chair: Ingmar Björkman, Hanken School of Economics

# Foreign Direct Investment and Diversification Mode Decision: The Role of Language Diversity (ID 36)

Marta Vidal-Suárez, University of Oviedo Cristina López-Duarte, University Of Oviedo

# Not All Differences are the same: The Role of Status and Similarity in Sociocultural Integration in Cross-Border M&As (ID 331)

Harun Emre Yildiz, Stockholm School of Economics

## Culture and the Balance of Power: Longitudinal Analysis of the Eads Group (ID 125)

Christoph Barmeyer, University of Passau Ulrike Mayrhofer, IAE Lyon, University Lyon 3

# Dynamics of Culture in a Cross-Border Acquisition. A closer look at an Indian-European deal (ID 192)

Niina Nummela, Turku School of Economics Mélanie Raukko, Turku School of Economics

## 5.4. Institutional Environments and Corporate Strategies (Competitive) Room 257

Chair: Roger Strange, King's College London

#### Political Risk and Profitability: the Case of Spanish Multinational Enterprises (ID 126) Alfredo Jimenez, University of Burgos Juan Bautista Delgado, University of Burgos

Contingency of the Multinationality-Performance-Pelations

## Contingency of the Multinationality-Performance-Relationship? A Comparison of Different Firm-Specific Endowments Concerning Intangible Assets and Capital-Intensity (ID 253)

Stefan Eckert, IHI Zittau Marcus Dittfeld, IHI Zittau Marcus Neureiter, University of Bamberg Susanne Rässler, University of Bamberg

# Towards the Standardization of External Retail Marketing Instruments and Internal Processes (ID 321)

Stefan Elsner, University of Trier Bernhard Swoboda, University of Trier

# Corporate Control, Board Independence and International Diversification: Evidence from Italian Firms (ID 77)

Antonio Majocchi, Dpt. of Management, University of Pavia Roger N. Strange, University of Sussex

### 5.5. A critique of Scales and Measurements in IB Research (Workshop) Room 258

Chair: Markus Kittler, University of Stirling

**Development of a Measure of Expatriate Job Performance (ID 260)** Leanda Lee, University of Saint Joseph

## Identifying Firms' International Strategies Through Content Analysis (ID 164)

Birgitte Grogaard, University of Calgary Helene Loe, Colman, FAFO Inger G. Stensaker, Norwegian School of Economics and Business Administration NHH

Culture's Consequences for Communication: A Cross-Cultural Examination (ID 306) Markus G Kittler, University of Stirling

## 5.6. MNE knowledge networks (Workshop)

Room 135

Chair: Philip Kappen, Uppsala University

#### Network Embeddedness, Geographical Co-Location or Both? The Impact of Distinct and Combined Proximity Effects on Firm-Level Innovation Output in the German Laser Industry (ID 28)

Muhamed Kudic, Halle Institute for Economic Research Peter Boenisch, Martin Luther University Halle Iciar Dominguez-Lacasa, Halle Institute for Economic Research

#### Are Networks always Beneficial? An Empirical Analysis on the Relationship between Knowledge Intensity and International New Venturing (ID 293)

Matthias Baum, University of Giessen Christian Schwens, University of Giessen

## Does a Foreign Subsidiary's Network Status Affect its Innovation Activity? Evidence from Post-Socialist Economies (ID 26)

Jože Damijan, University of Ljubljana, Faculty of Economics Črt Kostevc, University of Ljubljana, Faculty of Economics Matija Rojec, University of Ljubljana, Faculty of Social Sciences

## The Effects of Spatial and Contextual Factors on Headquarters Resource Allocation to MNE Subsidiaries (ID 19)

Henrik Dellestrand, Uppsala University Philip Kappen, Uppsala University

### 5.7. Making globalization Good – Policies, Players & Impacts (Workshop) Room 141

Chair: Ravi Sarathy, Northeastern University

The European Union's New Powers on Foreign Direct Investment: Implications for International Business and Global Economic Stability (ID 42) Bernard G Bishop, Griffith University

# The Role of Small and Medium Enterprises in the Inclusive Business Strategies of Multinationals (ID 262)

Rob van Tulder, RSM Erasmus University Rotterdam Andrea da Rosa, Rotterdam School of Management

#### Making Globalization Good by Reducing the Chance of Normal Accidents (ID 312) William G. Egelhoff, Fordham University

15:30-16:00: Coffee Break

(Upper Floor Lobby)

## 16:00-17:30: Parallel Sessions VI

## Panel IV: Innovations in International Business Teaching Methods Room 260

#### Panelists

Manek Kirpalani, Bloomsburg University Pennsylvania, and Concordia University Montreal (Chair) Pervez Ghauri, King's College Alojzy Z. Nowak, University of Warsaw Markku Salimaki, Aalto University Carl A. Solberg, BI Norwegian School of Management

#### 6.1. Knowledge management and innovation in MNEs (Competitive) Room 156

Chair: Vítor Corado Simões, ISEG, Universidade Técnica de Lisboa

# Parent company's benefits from reverse knowledge transfer: The role of the liability of newness in MNEs (ID 27)

Larissa Rabbiosi, Copenhagen Business School Grazia D.Santangelo, University of Catania

#### The Underdetermined Knowledge-Based Theory of the MNC (ID 112)

Anders Fransson, UQ Business School, University of Queensland Lars Hakanson, UQ Business School, University of Queensland Peter W.Liesch, UQ Business School, University of Queensland

## Effects of Subsidiary Autonomy on Innovation Development and Transfer Intensities (ID 102)

Francesco Ciabuschi, Uppsala University Oscar Martín Martín, Public University of Navarra

## Historical changes in knowledge sourcing by MNCs: The balance between localized vs. non localized knowledge (ID 89)

John A. Cantwell, Rutgers Business School Lucia Piscitello, Politecnico di Milano

### 6.2. Internationalisation of SMEs (Competitive)

Chair: Reijo Luostarinen, Helsinki School of Economics

## An Empirical Investigation of the Effects of Strategy Making Processes on the Performance of Internationalized SMEs (ID 170)

Pavlos Dimitratos, Athens University of Economics and Business Vassilis Papadakis, Athens University of Economics and Business Andreas Petrou, Cyprus International Institute of Management Ioannis Thanos, Athens University of Economics and Business

# Experiential Knowledge Profiles Of Internationalizing SMEs - the Ability to Sustain Market Positions in the New Turbulent Era of Global Business (ID 228)

Hans Jansson, Linnaeus University/Baltic Business Research Center Mikael Hilmersson, Linnaeus University/Baltic Business Research Center Susanne Sandberg, Linnaeus University/Baltic Business Research Center

# The Effect of Network Competence and Environmental Hostility on Internationalization of SMEs (ID 245)

Lasse Torkkeli, Lappeenranta University of Technology, School of Business Kaisu Puumalalinen, Lappeenranta University of Technology, School of Business Sami Saarenketo, Lappeenranta University of Technology, School of Business Olli Kuivalainen, Lappeenranta University of Technology, School of Business

# SME International Commitment Over Time: Forging A Link Between The Uppsala Model and Transaction Cost Economics (ID 318)

Birger Maekelburger, University of Giessen Christian Schwens, University of Giessen

## 6.3. Change Form and Substance in Corporate Governance (Competitive) Room 256

Chair: Lars Oxelheim, Lund University

# Ethical Entrepreneurship: Implications for International and Global Marketing in Successful Branding and Reputation Building (ID 179)

Frederick Ahen, Turku School of Economics Peter Zettinig, Turku School of Economics

# The Impact of Unilateral Climate Policy with Endogenous Plant Location and Market Size Asymmetry (ID 177)

Francesca Sanna-Randaccio, Sapienza University of Rome Roberta Sestini, Sapienza University of Rome

## Costs of Diversity in Supervisory Boards: Foreign Board Members and the Language Barrier in Nordic Firms (ID 277)

Rebecca Piekkari, Aalto University Lars Oxelheim, Lund University Trond Randöy, University of Agder

### 6.4. Export Marketing Adaptation/Standardization (Competitive)

Chair: Claude Obadia, Advancia-Negocia

## Does Manufacturers' Export Marketing Engagement Pay Off? Evidence from the Wood Furniture Industry of Vietnam (ID 298) Bent Petersen, Copenhagen Business School

**Room 257** 

Songhanh Pham, Sheffield Business School

## Export Marketing: Exchange Quest or Relationship Evolution? (ID 333)

Simon Harris, University of Edinburgh Colin Wheeler, University of Portsmouth

## Export Price Adaptation: an Agency Approach (ID 134)

Barbara Stöttinger, WU Vienna Claude Obadia, Advancia-Negocia

6.5. Advances in Processual and Cross Cultural Research (Competitive) Room 258

Chair: Stephen Young, Glasgow University

# Explaining the Internationalisation Process of the Firm: A Process-Based Critique (ID 231)

Catherine Welch, University of Sydney

## Existing the Field: a Missing Piece in the Puzzle of Qualitative Fieldwork (ID 140)

Snejina Michailova, University of Auckland Business School Emmanuella Plakoyiannaki, Aristotle University of Thessaloniki Tiina Ritvala, Aalto University School of Economics Rebecca Piekkari, Aalto School of Economics Irina Jormanainen, Aalto University School of Economics Asta Salmi, Aalto University School of Economics

## The Measurement of International Intellectual Property Rights Protection and Enforcement: a new index of 21 countries (ID 175)

Nikolaos P. Papageorgiadis, Uppsala University Adam R. Cross, University of Leeds

# Data Collection Procedures Equivalence in International Business Research : An Analysis of Publications Between 2000 – 2009 (ID 18)

Agnieszka Chidlow, Manchester Metropolitan University Anna Morgan-Thomas, University of Glasgow Pervez N. Ghauri, King's College London

### 6.6. Knowledge transfer within firms and clusters (Competitive) Room 135

### Chair: Axèle Giroud, Manchester Business School

**To share or not to share? R&D, Resources and the Role of the MNE in Finland (ID 189)** Iiris Hilvo, Aalto University School of Economics Joanna Scott-Kennel, Victoria University of Wellington

## Learning to Cooperate: Internationalization of the Serra Gaucha Wine Cluster (ID 243)

Luciana Velloso de Souza Araújo, Universidade federal do Rio de Janeiro Angela da Rocha, Pontifical Catholic University of Rio de Janeiro Jorge Ferreira Da Silva, Pontifical Catholic University of Rio de Janeiro

## Subsidiaries' Local Embeddedness, Brokerage and Innovation Outcomes: A Network Perspective (ID 295)

Suleika Bort, University of Mannheim Andreas Al-Laham, University of Mannheim

## MNEs Linkages in Small Developed Economies: The Home/Foreign Effect (ID 360) Axèle Giroud, MBS

Fabienne Fortanier, UVA Joanna Scott-Kennel, VUW

## 6.7. Perspectives on Internationalization (Workshop)

Room 141

Chair: José Pla-Barber, Universitat de València

# A Stages Model of Internet Adoption by Exporting SMEs: An Empirical Investigation (ID 29)

Albertos Chaim Azaria, University of Macedonia Yannis Hajidimitriou, University of Macedonia

## Change through Internationalization: a Subjective Managerial Perspective (ID 153)

Joerg Hruby, FH Joanneum University of Applied Sciences Julia Bauer, FH Joanneum University of Applied Sciences Gerhard Apfelthaler, California Lutheran University

### Internationalization through Franchise: The Parfois Case Study (ID 224)

João Seixas Carvalho, Faculty of Economics - University of Porto Rosa Portela Forte, Faculty of Economics - University of Porto

# Entry Mode Choice in the Internationalisation of the Hotel Industry: a Holistic Approach (ID 353)

Fidel León-Darder, Universitat de Valencia Cristina Villar-García, Universitat de Valencia José Pla-Barber, Universitat de Valencia

### 6.8. Institutional Perspectives (Workshop)

Chair: Alvaro Cuervo-Cazurra, Moore School of Business, University of South Carolina

#### Institutional Development, Institutional Resources and the Downscoping of Business Groups in Emerging Economies (ID 67) Klaus E Meyer, University of Bath Danchi Tan, National Cheng-Chi University

#### The Relationship Between International Experience and Performance: a Review, Suggestions for Future Research and a Proposed Model (ID 114) James Clarke, University of Queensland

Rick Tamaschke, University of Queensland Peter Liesch, University of Queensland

#### Impacts of Formal and Informal Institutional Distance and Strength of Market Conforming Values in the Host Country on Ownership Mode Choice of MNEs in Emerging Economies (ID 165)

Ahmad Arslan, Department of Marketing, University of Vaasa Jorma Larimo, Department of Marketing, University of Vaasa

### 17:30-19:00: EIBA General Assembly Meeting

(Room: Salão Nobre)

20: 30: Gala Dinner

(Palácio da Bolsa)